



**GAQM**

## **Exam Questions CSM-001**

Certified Scrum Master (CSM)

#### NEW QUESTION 1

The individual, detailed pieces of work that are needed to convert a product backlog item into a working software component or solution are called:

- A. User Stories
- B. Use cases
- C. Line items
- D. Tasks

**Answer: D**

#### NEW QUESTION 2

Which of the following statements best explains what the term Sprint means in Scrum?

- A. A sprint is a specific amount of days for a team to test and resolve any issues prior to product release or shipment
- B. A sprint is a specific amount of days for a team to work at a sustainable pace to finish select work.
- C. A sprint is an agreed upon period of time for team members to select individual items from the product backlog to work on.
- D. A sprint is a specific amount of days for a team to work as many hours as needed to finish assigned work

**Answer: B**

#### NEW QUESTION 3

Which of the following statements best describes Product Backlog items?

- A. Undefined or poorly defined Product Backlog items should be placed on the Product Backlog with a low priority
- B. All Product Backlog items are the result of a(n) analysis, requirements and/or design phase(s).
- C. Undefined or poorly defined Product Backlog items should be kept out from the Product Backlog until sufficient detail is known.
- D. Every Product Backlog item, whether low priority or high priority, should possess sufficient detail for the Team to complete in a Sprint.

**Answer: C**

#### NEW QUESTION 4

\_\_\_\_\_ constitute the Sprint Backlog and are often estimated in hours?

- A. User Stories
- B. Use Cases
- C. Features
- D. Tasks

**Answer: D**

#### NEW QUESTION 5

Under what circumstances should separate Product Backlogs be maintained?

- A. There are several Product Owners for one product
- B. Each Product Owner should have their own Product Backlog
- C. There are multiple teams working on independent product
- D. Each unique combination of team and product should have an independent Product Backlog
- E. There are multiple product features being developed by the same team.
- F. There are multiple teams working on the components of the same product
- G. Each team should have an independent Product Backlog

**Answer: B**

#### NEW QUESTION 6

What does the Scrum Development Team attempt to develop every Sprint?

- A. A product that is ready for customer delivery
- B. A completed Sprint Backlog
- C. A product that is ready for QA and/or QC testing
- D. A product increment that is potentially-ready for customer delivery

**Answer: D**

#### NEW QUESTION 7

A \_\_\_\_\_ is created during the first half of the Sprint planning meeting and a \_\_\_\_\_ is created during the second half of the Sprint planning meeting?

- A. Sprint Backlog, collection of tasks
- B. Product Backlog, collection of tasks
- C. Sprint Goal, Sprint Backlog
- D. Product Backlog, Sprint Backlog

**Answer: A**

#### NEW QUESTION 8

From the activities given, which is the latest step in sequence of the Scrum framework?

- A. Daily scrum
- B. Sprint retrospective
- C. Sprint review
- D. Sprint planning

**Answer:** B

#### NEW QUESTION 9

Which of the following is not a Scrum Master responsibility?

- A. Establish priorities together with product owner for Product Backlog items
- B. Preventing Senior Management from shifting team priorities
- C. Empowering the team
- D. Socializing scrum throughout the organization

**Answer:** B

#### NEW QUESTION 10

Under what circumstances should the Product Backlog be reprioritized?

- A. The Scrum Master should reprioritize the Product Backlog only at the end of a new Sprint
- B. The Scrum Master should reprioritize the Product Backlog only at the beginning of a new Sprint
- C. The Team should reprioritize the Product Backlog only at the end of a new Sprint.
- D. The Product Owner should reprioritize the Product Backlog whenever new information is learned

**Answer:** D

#### NEW QUESTION 10

How could the team and other stakeholders know if a product backlog item is done?

- A. They should ask to the member's development team
- B. They should compare what was done, against the definition of Done established by the Scrum Team
- C. Ask to the Product Owner
- D. Ask to the Manager

**Answer:** C

#### NEW QUESTION 12

Which statement below best describes the primary objective of the Sprint Review?

- A. The primary objective of the Sprint Review is to demo the Sprint work for Senior Management
- B. The primary objective of the Sprint Review is to demo the Sprint work and to receive feedback from the Product Owner(s) on the work completed in the Sprint
- C. The primary objective of the Sprint Review is to demo the Sprint work and to receive feedback from the Scrum Mater on the work completed in the Sprint
- D. The primary objective of the Sprint Review is to demo the Sprint work and to recommend ways to work better in the Sprint.

**Answer:** B

#### NEW QUESTION 17

You are the Scrum Master and the very first Sprint will complete in 5 days. You are creating a meeting invite for the Sprint Review to demo the items completed in the Sprint. Who should you invite as a required attendee to the Sprint Review?

- 1. Product Owner(s)
- 2. Development Team
- 3. Business Users

- A. 1, 2, and 3
- B. 1 and 2 only
- C. The entire company
- D. 1 only

**Answer:** B

#### NEW QUESTION 22

You are the Scrum Master. The Sprint will complete in two days. Each day of the Sprint is equivalent to 8 hours. The team has just enough time to complete all tasks in the remaining 16 hours with the exception of three tasks. Of these three tasks, two tasks (a total of 6 hours) are required to complete one Product Backlog item and one task (an estimate of 2 hours) is required to complete another Product Backlog item. How should the development team handle the remaining three tasks?

- A. The development team should negotiate with the Product Owner on the definition of "done".
- B. The development team should work the extra 8 hours to complete their commitment to the Product Owner
- C. The development team should place the two Product Backlog items back onto the Product Backlog
- D. The development team should keep the three tasks on the Sprint Backlog for the next Sprint and complete those tasks first

**Answer:** A

#### NEW QUESTION 26

Which statement below best describes the primary objective of the Sprint Retrospective?

- A. The primary objective of the Sprint Retrospective is to identify what went wrong or hindered the Sprint
- B. The primary objective of the Sprint Retrospective is to provide feedback to the Product Owner(s).
- C. The primary objective of the Sprint Retrospective is to recommend ways to work better in the Sprint

**Answer:** C

#### NEW QUESTION 28

What is the maximum amount of time a sprint retrospective should take?

- A. 1 hour
- B. 1 and half hour
- C. 3 hours, for an 30 days Sprint

**Answer:** C

#### NEW QUESTION 30

What is the recommended size for a Development Team?

- A. 6, +3 or -3
- B. 9
- C. 6
- D. 7, +2 or -2

**Answer:** A

#### NEW QUESTION 32

Who is required to attend the Daily Scrum?

- A. Scrum Master
- B. Development Team
- C. Development Team and Product Owner
- D. Development Team and Scrum Master

**Answer:** B

#### NEW QUESTION 35

On a new Scrum Team, the Development Team tell the Scrum Master that they don't feel the need for retrospectives. Which answer is correct?

- A. Discuss with product owner
- B. Start doing retrospectives
- C. None of above

**Answer:** C

#### NEW QUESTION 38

What is the Scrum?

- A. A framework within which people can address complex adaptive problems, while productively and creatively delivering products of the highest possible value
- B. It's not a Agile Framework
- C. Scrum is a complete process to develop software
- D. None of above

**Answer:** A

#### NEW QUESTION 42

What is the major difference between Product Backlog and Sprint Backlog?

- A. The Product Backlog is equal to the Sprint Backlog
- B. The Product Backlog is a subset of the Sprint Backlog
- C. The Sprint Backlog is a subset of the Product Backlog
- D. The Sprint Backlog is owned by the Product Owner

**Answer:** C

#### NEW QUESTION 47

What is the Release Burn down?

- A. A graph indicating what has been completed by the Scrum Team
- B. A measure of the remaining Product Backlog across the time of a release plan
- C. What has been completed by the Scrum Team to date
- D. The work remaining to be completed by the Product Owner

**Answer:** B

#### NEW QUESTION 48

When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

- A. No, that is far too hard
- B. No, each Scrum Team stands alone
- C. Yes, but only the Scrum's Teams whose work has dependencies
- D. Yes, otherwise Product Owners may not be able to inspect what is done accurately

**Answer:** D

#### NEW QUESTION 49

What is the primary responsibility of the Scrum Master?

- A. To Prioritize the Product Backlog
- B. To remove any impediments the Development Team encounters during their work
- C. To work with the Product Owner to develop the Product Backlog
- D. To manage the Development Team

**Answer:** B

#### NEW QUESTION 50

Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

- A. The Project Manager
- B. The Scrum Team
- C. The Development Team
- D. The Product Owner

**Answer:** C

#### NEW QUESTION 51

Which two are properties of the Daily Scrum? (Choose 2)

- A. It is fifteen minutes or less in duration.
- B. It is facilitated by the team lead.
- C. It consists of the Scrum Master asking the Team members the three questions.
- D. Its location and time should remain constant

**Answer:** AD

#### NEW QUESTION 52

What is the primary way a Scrum Master keeps a Development Team working at its highest level of productivity?

- A. By ensuring the meetings start and end at the proper time
- B. By facilitating Development Team decisions and removing impediments
- C. By preventing changes to the Backlog once the Sprint begins
- D. By keeping high value features high in the Product Backlog

**Answer:** B

#### NEW QUESTION 53

When is the Sprint Backlog created?

- A. At the beginning of the project
- B. Prior to the Sprint Planning meeting
- C. During the Sprint
- D. During the Sprint Planning meeting

**Answer:** B

#### NEW QUESTION 54

The Sprint Goal is selected before the Sprint Backlog is created.

- A. True
- B. False

**Answer:** A

#### NEW QUESTION 59

Upon what type of process control is Scrum based?

- A. Hybrid

- B. Defined
- C. Complex
- D. Empirical

**Answer:** D

#### NEW QUESTION 61

What is the maximum time that Scrum recommends the team spend in the daily scrum (daily standup)?

- A. Fifteen minutes
- B. Thirty minutes
- C. One hour
- D. Four hours
- E. As long as it takes

**Answer:** A

#### NEW QUESTION 62

Which topics should be discussed in the Sprint Review?

- A. the process
- B. coding practices
- C. all of the above
- D. Sprint results

**Answer:** D

#### NEW QUESTION 63

How many principles form the foundation of the Manifesto for Agile Software Development?

- A. 10
- B. 9
- C. 12
- D. 15

**Answer:** C

#### NEW QUESTION 68

How should the Product Backlog arranged?

- A. Product Backlog items should be sorted by level of effort or complexity in descending order.
- B. Product Backlog items should be sorted by business priority in descending order.
- C. Product Backlog items should be date sorted in ascending order.
- D. Product Backlog items should be grouped by business category or feature.

**Answer:** B

#### NEW QUESTION 73

Which two of the following are reasons for considering Agile? (Choose two.)

- A. Evaluating Data for Agile Marketing
- B. Focus on Customers
- C. Focus on Employees
- D. Evaluating Data based on Current trends

**Answer:** AB

#### NEW QUESTION 75

The \_\_\_\_\_ control model requires that every piece of work be completely understood.

- A. Defined process
- B. Empirical Process
- C. Incremental Process
- D. Six Sigm
- E. Process)

**Answer:** B

#### NEW QUESTION 80

The \_\_\_\_\_ Team is responsible for delivering potentially shippable product increments at the end of each Sprint.

- A. Development Team
- B. Scrum Team
- C. Cross-Functional Team
- D. Self-Managing Team

**Answer:** A

**NEW QUESTION 82**

True or False: Scrum Team is self-empowered to do whatever is necessary to achieve sprint goal within organization guidelines.

- A. True
- B. False

**Answer:** A

**NEW QUESTION 86**

Select which of the following statements is the most accurate.

- A. The Scrum Master is responsible for documenting the Sprint Retrospective discussion.
- B. The Scrum Master is responsible for summarizing the Sprint Retrospective discussion and reporting the discussions to Senior Management.
- C. The Product Owner is responsible for summarizing the Sprint Retrospective discussion and reporting the discussions to Senior Management.
- D. The Scrum Master is responsible for facilitating and participating in the Sprint Retrospective

**Answer:** D

**NEW QUESTION 87**

Select which option best completes the following statement: \_\_\_\_\_ is all about response to change.

- A. Change management
- B. Planning
- C. Customer satisfaction
- D. Agile

**Answer:** D

**NEW QUESTION 88**

The term Agile Development was first introduced in:

- A. An addendum called Project Management Principles
- B. The Agile Manifesto
- C. Lean Process Improvement
- D. The Scrum Framework

**Answer:** B

**NEW QUESTION 92**

What is an ideal size for a Scrum team?

- A. 13
- B. 4
- C. 7
- D. 10

**Answer:** C

**NEW QUESTION 93**

True or False: Story Points are for sizing, not for time estimation?

- A. True
- B. False

**Answer:** A

**NEW QUESTION 94**

In an Agile environment, planning happens at which two levels? (Choose two.)

- A. release planning
- B. backlog planning
- C. sprint planning
- D. product planning

**Answer:** AC

**NEW QUESTION 97**

What are the four stages of team development?

- A. Formin
- B. Stormin
- C. Normin



- D. Performing
- E. Lo
- F. Mediu
- G. High
- H. Developin
- I. Shapin
- J. Finishing
- K. Gatherin
- L. Buildin
- M. Developin
- N. Educating

**Answer:** A

#### NEW QUESTION 100

Which system provides evolutionary framework for incremental process improvement?

- A. Kanban
- B. Agile
- C. Poke-Yoke
- D. Service Management

**Answer:** A

#### NEW QUESTION 103

Which two of the following are Seven Waste's of Software Development? (Choose two.)

- A. Extra features
- B. Task Switching
- C. Path Analysis
- D. Process Integration E.

**Answer:** AB

#### NEW QUESTION 106

Which of the following are the two features of the Scrum Teams? (Choose two.)

- A. Rules of Etiquette
- B. Cross-functional
- C. Process Oriented
- D. Can have multiple Product Owner's

**Answer:** AB

#### NEW QUESTION 108

A line in the Agile Manifesto reads, " \_\_\_\_\_ over following a plan". Please select which option best completes the statement.

- A. Soliciting input
- B. Asking the customer
- C. Responding to change
- D. Completing requirements

**Answer:** C

#### NEW QUESTION 113

A line in the Agile Manifesto reads, " \_\_\_\_\_ and \_\_\_\_\_ over processes and tools". Please select which option best completes the statement.

- A. Customer; Individuals
- B. People; Relationships
- C. Customers; Employees
- D. Individuals; Interactions

**Answer:** D

#### NEW QUESTION 118

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