Scrum

Exam Questions PSM-I

Professional Scrum Master I

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NEW QUESTION 1
How is management external to the Scrum Team involved in the Daily Scrum? (Choose the best answer.)

A. The Scrum Master speaks on their behalf.
B. Managers are not required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 2
Currently, your Development Teams are organized to address a single layer only (for example, front end, middle tier, back end, and interfaces). What are three things to consider when deciding to move away from such component teams toward feature teams? (Choose three.)

A. You cannot do Scrum without feature teams.
B. Productivity may suffer when making this kind of move.
C. Getting support from the business side first helps.
D. Feature teams have less communication overhead.
E. With feature teams, it is easier to calculate the productivity per team.

Answer: BCD

NEW QUESTION 3
Which of the following might the Scrum Team discuss during a Sprint Retrospective?

A. Methods of communication.
B. The way the Scrum Team does Sprint Planning.
C. Skills needed to improve the Development Team's ability to deliver.
D. Its Definition of "Done".
E. All of the above.

Answer: E

NEW QUESTION 4
What are three ways Scrum promotes self-organization? (Choose three.)

A. By not allowing documentation.
B. By the Development Team deciding what work to do in a Sprint.
C. By preventing stakeholders from entering the development room.
D. By removing titles for Development Team members.
E. By being a lightweight framework.

Answer: BDE

NEW QUESTION 5
Which of the following is required by Scrum? (Choose all that apply.)

A. Sprint Retrospective.
B. Members must be stand up at the Daily Scrum.
C. Sprint Burndown Chart.
D. Release planning.
E. All of the above.

Answer: A

NEW QUESTION 6
When a Development Team is having trouble delivering a working Increment because they don't understand a functional requirement, what should they do?

A. Add a specialist to the Development Team.
B. Partially complete the functionality, and discuss the remaining work at the Sprint Review.
C. Collaborate with the Product Owner to determine what is possible and acceptable.
D. Defer the work to a more appropriate Sprint.

Answer: C

NEW QUESTION 7
When does the second Sprint start?

A. Once the architectural changes for the second Sprint have been approved by the senior architect.
B. After the Product Backlog for the second Sprint has been selected.
C. Immediately after the first Sprint.
D. After the customer completes acceptance testing of the first Sprint.

Answer: C

NEW QUESTION 8
When many Development Teams are working on a single product, what best describes the definition of "Done"? (Choose the best answer.)

A. Each Development Team defines and uses its ow
B. The differences are discussed and reconciled duringa hardening Sprint.
C. It depends.
D. Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
E. All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 9
The Product Owner determines how many Product Backlog items the Development Team selects for a Sprint.

A. False.
B. True, accordingly to what was committed to the stakeholders.
C. True, but only after confirmation by the resource manager that the Team has enough capacity.
D. True.
E. False, the Scrum Master does that.
F. False, capacity and commitment are the Project manager's responsibility.

Answer: A

NEW QUESTION 10
The Product Owner must release each Increment to production.

A. When it makes sense.
B. To make sure the Development Team is done every Sprint.
C. Whenever the product is free of defects.
D. Without exception.

Answer: A

NEW QUESTION 10
A Scrum Master is essentially the same thing as a traditional PM (Project Manager).

A. True
B. False

Answer: B

NEW QUESTION 15
Which of the following are true about the Product Owner role? (Choose two.)

A. The Product Owner is one person.
B. The Product Owner is accountable for ordering the Product Backlog.
C. Multiple people can share the Product Owner role on a Scrum Team.
D. The Product Owner role can be played by a committee or a team of people.

Answer: AB

NEW QUESTION 20
During a Sprint Retrospective, for what is the Scrum Master responsible?

A. Prioritizing the resulting action items.
B. Participating as a Scrum team member and facilitating as requested or needed.
C. Acting as a scribe to capture the Development Team's answers.
D. Summarizing and reporting the discussions to management.

Answer: B

NEW QUESTION 25
When is a Sprint over?

A. When the Product Owner says it is done.
B. When all Product Backlog items meet their definition of "Done".
C. When all the tasks are completed.
D. When the time-box expires.

Answer: D

NEW QUESTION 26
Every Development Team should have:

A. At least one representative from each major software engineering discipline (like QA, Dev, UX).
B. The competencies and skills needed to deliver a Done Increment in a Sprint.
C. One Lead Developer and no more than 8 other members.

Answer: B

NEW QUESTION 28
Which output from Sprint Planning provides the Development Team with a target and overarching direction for the Sprint?

A. The Sprint Backlog.
B. The Sprint Goal
C. The release plan.
D. Sprint Review minutes.

Answer: B

NEW QUESTION 29
A Scrum Master is keeping a list of open impediments, but it is growing and they have been able to resolve only a small portion of the impediments. Which two techniques would be most helpful in this situation?
(Choose two.)

A. Discuss the impediments with the Development Team.
B. Prioritize the list and work on them in order.
C. Arrange a triage meeting with all project managers.
D. Add each open impediment to the Product Backlog.

Answer: AB

NEW QUESTION 32
During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog?

A. When the Product Owner identifies new work.
B. As soon as possible after they are identified.
C. When the Scrum Master has time to enter them.
D. During the Daily Scrum after the Development Team approves them.

Answer: B

NEW QUESTION 34
Which of these may a Development Team deliver at the end of a Sprint?

A. Failing unit tests, to identify acceptance tests for the next Sprint.
B. An increment of software with minor known bugs in it.
C. An increment of working software that is "done".
D. A single document, if that is what the Scrum Master asked for.

Answer: C

NEW QUESTION 35
A member of the Development Team takes the Scrum Master aside to express his concerns about data security issues. What should the Scrum Master do?

A. Add security to the definition of "Done".
B. Tell the Product Owner to stop further development of features until the issues are fixed.
C. Create a Product Backlog item for security.
D. Go check with the testers.
E. Ask the person to share the issue with the team as soon as possible.

Answer: E

NEW QUESTION 38
If two Scrum Teams are added to the development of a product that previously had only one Scrum Team, what will be the immediate impact on the productivity of the original Scrum Team?

A. Its productivity is likely to decrease.
B. Its productivity is likely to stay the same.
C. Its productivity is likely to increase.

Answer: B

NEW QUESTION 43
When is it most appropriate for a Development Team to change the definition of "Done"?

A. During Spring Planning.
B. Prior to starting a new Sprint.
C. During the Sprint Retrospective.

D. Prior to starting a new project.

Answer: C

NEW QUESTION 44
Which of the following best describes an increment of working software?

A. A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists.
B. Additional features in a usable state that complement those delivered in previous iterations.
C. A new user interface design for functionality delivered in previous iterations.
D. An automated test suite to verify functionality delivered in previous iterations.
E. UML diagrams that describe how to deliver functionality in future iterations.

Answer: B

NEW QUESTION 47
When do Development Team members take ownership of a Sprint Backlog item?

A. At the Sprint planning meeting.
B. During the Daily Scrum.
C. Neve
D. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual Development Team member.
E. Whenever a team member can accommodate more work.

Answer: C

NEW QUESTION 48
A Development Team asks their Product Owner to re-order the Product Backlog. The team is waiting for an external supplier to deliver a specific software component. Without that component there won't be enough work in the next Sprint to occupy the full team. The Product Owner asks the Scrum Master for help. What would be good advice to give the Product Owner?

A. Remind the Product Owner that his primary concern is the flow of value reflected in the ordering of the Product Backlog.
B. Tell the Product Owner to re-order the Product Backlog so the work involving the external component can be planned in a separate sprint.
C. Tell the Product Owner that the Product Backlog should be ordered to maximize utilization of the Development Team.

Answer: A

NEW QUESTION 51
Why does a Development Team need a Sprint Goal?

A. A Sprint Goal only gives purpose to Sprint 0.
B. Sprint Goals are not valuabl
C. Everything is known from the Product Backlog.
D. The Development Team is more focused with a common yet specific goal.
E. A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented.

Answer: C

NEW QUESTION 54
In the Sprint Planning meeting, the Product Owner and the Development Team were unable to reach a clear understanding about the highest order Product Backlog items. Because of this, the Development Team couldn't figure out how many Product Backlog items it could forecast for the upcoming Sprint. They were able to agree on a Sprint Goal, however.
Which of the following two actions should the Scrum Master support? (Choose two.)

A. Cancel the Sprin
B. Send the entire team to an advanced Scrum training and then start a new Sprint.
C. Forecast the most likely Product Backlog items to meet the goal and create a Sprint Backlog based on a likely initial design and pla
D. Once the time-box for the Sprint Planning meeting is over, start the Sprint and continue to analyze, decompose, and create additional functionality during the Sprint.
E. Continue the Sprint Planning meeting past its time-box until an adequate number of Product Backlog items are well enough understood for the Development Team to make a complete forecas
F. Then start the Sprint.
G. Discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to recur.
H. Ask everyone to take as much time as needed to analyze the Product Backlog first, and then reconvene another Sprint Planning meeting.

Answer: BD

NEW QUESTION 57
At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs and will cost more than they are willing to spend. What
factors likely led to this? (Choose two.)

A. The Project Management Office (PMO) has not been engaged adequately.
B. The Product Owner has not been keeping the stakeholders aware of the progress of the project.
C. The stakeholders haven't been using the Sprint Reviews to inspect and evaluate progress.
D. The stakeholders were not allowed to enter the development area.

Answer: AB

NEW QUESTION 60
Which two things are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and infrastructure to completely finish each selected Product Backlog item? (Choose two.)

A. Coach the Development Team to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.
B. Encourage the Product Owner to accept partially "Done" increments until the situation improves.
C. Refocus the current Sprint on establishing the Development Team's infrastructure instead of delivering an increment.
D. Declare the Development Team not ready for Scrum.
E. Have the Development Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.

Answer: AE

NEW QUESTION 64
At the end of a Sprint Product Backlog item worked on during the Sprint does not meet the definition of "Done". What two things should happen with the undone Product Backlog item? (Choose two.)

A. If the stakeholders agree, the Product Owner can accept it and release it to the users.
B. Put it on the Product Backlog for the Product Owner to decide what to do with it.
C. Review the item, add the "Done" part of the estimate to the velocity and create a Story for the remaining work.
D. Do not include the item in the Increment this Sprint.

Answer: BD

NEW QUESTION 65
The Sprint Goal is a result of Sprint Planning, as is the Sprint Backlog.

A. True
B. False

Answer: A

NEW QUESTION 69
A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

A. Consulting with the Development Team.
B. Prioritizing the list and working on them in order.
C. Arranging a triage meeting with all project managers.
D. Alerting management to the impediments and their impact.

Answer: ABD

NEW QUESTION 73
Why should the Product Owner be present at the Daily Scrum?

A. He/She doesn't need to be there.
B. To hear about impediments in functionality.
C. To represent the stakeholders' point of view.
D. To participate as a Scrum Team member.

Answer: A

NEW QUESTION 77
You are the Scrum Master on a newly formed Scrum Team. Which three of the following activities would probably help the team in starting up? (Choose three.)

A. Introduce a bonus system for the top performers in the team.
B. Have the Scrum Team members introduce themselves to each other and give a brief background of their skills and work history.
C. Have the development managers for each Development Team member introduce their direct reports and go over their responsibilities on the Scrum Team.
D. Ensure the Scrum Team members have compatible personalities.
E. Ensure the team understands they need a definition of "Done".
F. Ask the Product Owner to discuss the product or project, its history, goals, and context, as well as answer questions.

Answer: BEF

NEW QUESTION 81
When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

A. Yes, but only for Scrum Teams whose work has dependencies.
B. Yes, otherwise the Product Owners (and stakeholders) may not be able to accurately inspect what is done.
C. No, each Scrum Team stands alone.
D. No, that is far too hard and must be done in a hardening Sprint.

Answer: B

NEW QUESTION 83
Which of the following is an example of an Increment? (Choose the best answer.)

A. A plan for the overall product release.
B. A mock-up of the product marketing materials.
C. A design for the product.
D. A product roll-out plan.
E. A valuable, useful set of products featured.
F. All of the above.

Answer: F

NEW QUESTION 85
Who has the final decision about the order of items in the Product Backlog? (Choose the best answer.)

A. The Stakeholders.
B. The Product Owner.
C. The Scrum Team.
D. The Scrum Master.
E. The Developers.

Answer: B

NEW QUESTION 87
The length of a Sprint should be:

A. Short enough to keep the business risk acceptable to the Product Owner.
B. Short enough to be able to synchronize the development work with other business events.
C. No more than one calendar month.
D. All of these answers are correct.

Answer: D

NEW QUESTION 92
You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

A. There should be six Product Owners, one for each Scrum Team.
B. There should be six Product Owners, reporting to a chief Product Owner.
C. The product has one Product Backlog.
D. Each Scrum Team should have a separate Product Backlog.
E. There should be only one Product Owner.

Answer: CE

NEW QUESTION 94
What is the tactic a Scrum Master should use to divide a group of 100 people into multiple Development Teams?

A. Create teams based on their skills across multiple layers (such as database, UI, etc.)
B. Ask the Product Owner to assign the people to teams.
C. Ask the developers to divide themselves into teams.

Answer: C

NEW QUESTION 98
When can a Development Team cancel a Sprint?

A. It can'
B. Only Product Owners can cancel Sprints.
C. When functional expectations are not well understood.
D. When the Product Owner is absent too often.
E. When the selected Product Backlog items for the Sprint become unachievable.
F. When a technical dependency cannot be resolved.

Answer: A

NEW QUESTION 101
A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give? (Choose the best answer.)

A. Product Backlog items must be estimated in story points.
B. Estimates are made by the people doing the work.
C. Estimates must be in relative units.
D. Scrum forbids estimating.
E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Answer: B

NEW QUESTION 104
What is the time-box for the Sprint Review?

A. As long as needed.
B. 2 hours for a monthly Sprint.
C. 4 hours for a monthly Sprint.
D. 4 hours and longer as needed.
E. 1 day

Answer: C

NEW QUESTION 109
To get started in terms of what to build, Scrum requires no more than a Product Owner with enough ideas for a first Sprint, a Development Team to implement those ideas and a Scrum Master to help guide the process.

A. True
B. False

Answer: A

NEW QUESTION 114
Which approach is best for Scrum Teams in order to produce valuable Increments? (Choose the best answer.)

A. Each Developer works on the component where they feel that they can contribute.
B. Each Scrum Team is accountable for developing functionality from beginning to end.
C. Each Scrum Team works on an independent set of components.
D. Each Scrum Member works only as an independent layer of the system.

Answer: A

NEW QUESTION 115
When should a Sprint Goal be created?

A. It should have been created in the previous Sprint during Product Backlog refinement.
B. It must be established before Sprint Planning in order to begin planning.
C. A Sprint Goal is not mandatory in Scrum.
D. At any time during the Sprint.
E. During Sprint Planning.

Answer: E

NEW QUESTION 117
What is the role of management in Scrum?

A. To facilitate the Scrum Teams with insights and resources that help them improve.
B. To monitor the Development Team's productivity.
C. To identify and remove people that aren't working hard enough.
D. To continually monitor staffing levels of the Development Team.

Answer: A

NEW QUESTION 121
A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give?

A. Product Backlog items must be estimated in story points.
B. Estimates are made by the Development Team.
C. Estimates must be in relative units.
D. Scrum forbids estimating.
E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Answer: B

NEW QUESTION 124
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Analyze, design, and describe the complete architecture and infrastructure.
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 126
A Development Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what "Done" means. (Choose two.)

A. All work the Development Team is willing to do.
B. Ready for integration.
C. No work left from the definition of "Done".
D. Whatever the Product Owner defines as quality.
E. All work to create software that is ready to be released to end users.

Answer: CE

NEW QUESTION 131
Every Scrum team must have a Product Owner and Scrum Master.

A. Tru
B. Outcomes affected by their participation and availability.
C. Fals
D. A Product Owner can be replaced by a business analyst in the Development Team.
E. Fals
F. A Scrum Master is only required when asked for by the Development Team.
G. Tru
H. Each must be 100% dedicated to the Scrum Team.

Answer: A

NEW QUESTION 132
When must a Product Owner release each Increment? (Choose the best answer.)

A. When it makes sense.
B. When the Scrum Team finishes their work.
C. Whenever the product is free of defects.
D. After every Sprint, Without exception.

Answer: A

NEW QUESTION 135
What is the recommended size for a Scrum Team? (Choose the best answer.)

A. At least 7.
B. 9
C. 10 or fewer.
D. 7 plus or minus 3.

Answer: C

NEW QUESTION 139
What does it mean to say that an event has a time-box?

A. The event must happen at a set time.
B. The event must happen by a given time.
C. The event must take at least a minimum amount of time.
D. The event can take no more than a maximum amount of time.

Answer: D

NEW QUESTION 140
You are the Scrum Master for four Scrum Teams working from the same Product Backlog. Several of the developers come to you complaining that work identified for the upcoming two Sprints will require full-time commitment from a technical specialist who is external to the teams. What are two key concerns for the Scrum Master to take into account in this situation? (Choose two.)

A. The desire to maintain a stable velocity.
B. The benefit of Development Teams figuring out a solution for themselves.
C. The need to have enough work to keep all Development Team members busy.
D. The ability of the Development Teams to produce integrated Increments.

Answer: BD

NEW QUESTION 143
Who is accountable for tracking the remaining work toward the Sprint Goal? (Choose the best answer.)

A. The Developers.
B. The Scrum Master.
C. The Product Owner.
D. The Project Manager.

Answer: A

NEW QUESTION 145
Who should make sure everyone on the Development Team does his or her tasks for the Sprint?

A. The Project Manager.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.
E. All of the above.

Answer: D

NEW QUESTION 148
A properly functioning Scrum Team will have at least one Release Sprint and may well have several.

A. True
B. False

Answer: A

NEW QUESTION 150
What happens if the Development Team cannot complete its work by the end of the Sprint?

A. The Sprint is extended and future Sprints use this new duration.
B. The Sprint length holds and the Development Team continuously learns what is actually possible to do within a Sprint of this length.
C. The Sprint is extended temporaril
D. Lessons are taken to ensure it doesn't happen again.

Answer: B

NEW QUESTION 152
Which statement best describes the Sprint Review?

A. It is used to congratulate the Development Team if it did what it forecast, or to punish the Development Team if it failed to meet its forecast.
B. It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
C. It is a mechanism to control the Development Team's activities during a Sprint.
D. It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

Answer: D

NEW QUESTION 155
Multiple Scrum Teams working on the same product or system all select work from the same Product Backlog.

A. True
B. False

Answer: A

NEW QUESTION 158
A Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog. However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? (Choose two.)

A. Ensuring that the most valuable functionality is produced first, at all times.
B. Interacting with stakeholders.
C. Providing the Development Team with detailed specifications.
D. Describing features as Use Cases.
E. Creating detailed functional test cases.

Answer: AB

NEW QUESTION 163
Who determines how work is performed during the Sprint?

A. Architects.
B. The Development Team.
C. The Scrum Master.
D. Subject matter experts.
E. Development Team managers.

Answer: B

NEW QUESTION 167
Which best describes the Product Backlog?

A. It is allowed to grow and change as more is learned about the product and its customers.

B. It provides just enough information to enable a Scrum team to start the design phase of a product.
C. It contains all foreseeable tasks and requirements from which the Scrum team can develop and maintain a complete project plan.
D. It is baselined to follow change management processes.

Answer: A

NEW QUESTION 169
Scrum is a methodology that tells in detail how to build software incrementally.

A. True
B. False

Answer: B

NEW QUESTION 172
Who must attend the Daily Scrum?

A. The Scrum Master and Product Owner.
B. The Development Team.
C. The Development Team and Product Owner.
D. The Scrum Team.
E. The Development Team and Scrum Master.

Answer: B

NEW QUESTION 173
A Sprint Retrospective should be held:

A. At the end of each Sprint.
B. At the beginning of each Sprint.
C. Only when the Scrum Team determines it needs one.
D. At the end of the last Sprint in a project or a release.

Answer: A

NEW QUESTION 176
Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

A. The Project Manager.
B. The Development Team.
C. The Scrum Team.
D. The Product Owner.

Answer: B

NEW QUESTION 178
Which two activities will a Product Owner engage in during a Sprint? (Choose two.)

A. Run the Daily Scrum.
B. Prioritize the Development Team's work on the Sprint Backlog.
C. Update the Sprint burndown chart.
D. Answer questions from the Development Team about items in the current Sprint.
E. Work with the stakeholders.

Answer: DE

NEW QUESTION 179
The Development Team should have all the skills needed to:

A. Turn Product Backlog items into an Increment of potentially releasable product functionality.
B. Do all of the development work, except for specialized testing that requires additional tools and environments.
C. Complete the project within the date and cost as calculated by the Product Owner.

Answer: A

NEW QUESTION 183
As the Development Team starts work during the Sprint, it realizes it has selected too much work to finish in the Sprint. What should it do?

A. Inform the Product Owner at the Sprint Review, but prior to the demonstration.
B. Find another Scrum Team to give the excess work to.
C. As soon as possible in the Sprint, work with the Product Owner to remove some work or Product Backlog items.
D. Reduce the definition of "Done" and get all of the Product Backlog items "Done" by the new definition.

Answer: C

NEW QUESTION 184
The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

A. Add the item to the current Sprint and drop an item of equal size.
B. Add the item to the current Sprint without any adjustments.
C. Inform the Product Owner so he/she can work with the CEO.
D. Add the item to the next Sprint.

Answer: C

NEW QUESTION 187
What two techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which development techniques to apply? (Choose two.)

A. Involve the complete Development Team.
B. Use coaching techniques; such as open questions and active listening.
C. Ask an external technical specialist to make the decision.
D. Send every team member to the company's HR department to express their concerns.

Answer: AB

NEW QUESTION 191
Multiple Scrum Teams working on the same project must have the same Sprint start date.

A. True
B. False

Answer: B

NEW QUESTION 194
Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

A. Lead the discussions of the Development Team.
B. Make sure that all 3 questions have been answered by each member of the team.
C. Keep track of whether each team member has a chance to speak.
D. Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
E. All of the above.

Answer: D

NEW QUESTION 196
Which are properties of the Daily Scrum? (Choose two.)

A. It is facilitated by the team lead.
B. It is held first thing in the morning.
C. It is fifteen minutes or less in duration.
D. It is free from and designed to promote conversation.
E. It consists of the Scrum Master asking the Team members the three questions.
F. Its location and time remain constant.

Answer: CF

NEW QUESTION 199
When a Development Team determines that it will not be able to finish the complete forecast, who has to be present when reviewing and adjusting the Sprint work selected? (Choose the best answer.)

A. The Development Team.
B. The Product Owner and all stakeholders.
C. The Product Owner and the Development Team.
D. The Scrum Master, project manager and Development Team.

Answer: A

NEW QUESTION 204
What is the recommended size for a Development Team?

A. 7 plus or minus 3.
B. At least 7.
C. 9.
D. 3 to 9.

Answer: D

NEW QUESTION 207
A Development Team selects a set of Product Backlog items for a Sprint Backlog with the intent to get the selected items "Done" by the end of the Sprint. Which

three phrases best describe the purpose of a definition of "Done"? (Choose three.)

A. It controls whether the developers have performed their tasks.
B. It provides a template for elements that need to be included in the technical documentation.
C. It creates transparency over the work inspected at the Sprint Review.
D. It trucks the percent completeness of a Product Backlog item.
E. It guides the Development Team is creating a forecast at the Sprint Planning.
F. It defines what it takes for an Increment to be ready for release.

Answer: CDF

NEW QUESTION 211
Who is responsible for clearly expressing Product Backlog items?

A. The Scrum Master, or the Scrum Master may have the Development Team do it.
B. The Scrum Master.
C. The Product Owner.
D. The business analyst who represents the Product Owner in the Development Team.

Answer: C

NEW QUESTION 214
How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?

A. The Scrum Team with the highest velocity pulls Product Backlog items first.
B. The Development Teams pull in work in agreement with the Product Owner.
C. The Product Owner should provide each team with its own Product Backlog.
D. Each Scrum Team takes an equal numbers of items.
E. The Product Owner decides.

Answer: B

NEW QUESTION 216
Which two activities will a Product Owner engage in during a Sprint? (Choose two.)

A. Run the Daily Scrum.
B. Prioritize the Development Team's work on the Sprint Backlog.
C. Update management on what is being worked on.
D. Answer QUESTION NO:s from the Development Team about items in the current Sprint.

Answer: CD

NEW QUESTION 217
How is management external to the Scrum Team involved in the Daily Scrum?

A. The Scrum Master speaks on their behalf.
B. The Development Team self-manages and is the only management required at the Daily Scrum.
C. Management gives an update at the start of each Daily Scrum.
D. The Product Owner represents their opinions.

Answer: B

NEW QUESTION 219
Which two of the following are appropriate topics for discussion during a Sprint Retrospective? (Choose two.)

A. Identifying high priority process improvements for the next Sprint.
B. The order of items in the Product Backlog.
C. How the team collaborates.
D. Documenting acceptance criteria for items in the next Sprint.

Answer: AC

NEW QUESTION 224
If burndown charts are used to visualize progress, what does a trend line through a release burndown chart indicate?

A. The evolution of the cost spent on the project.
B. When all work will be completed to the Scrum Team can be released for other work.
C. When the work remaining will likely be completed if nothing changes on the Product Backlog or the Development Team.
D. When the project will be over if the Product Owner removes work that is equal in effort to any new work that is added.

Answer: C

NEW QUESTION 226
Who is on the Scrum Team? (Choose all that apply.)

A. Scrum Master
B. Product Owner
C. Development Team member
D. Project Manager
E. None of the above

Answer: ABC

NEW QUESTION 228
Which answer best describes the topics covered in Sprint Planning? (Choose the best answer.)

A. What to do and who will do it.
B. How conditions have changed and how the Product Backlog should evolve.
C. What can be done and how to do it, and why to do it.
D. What went wrong in the last Sprint and what to do differently this Sprint.
E. Who is on the team and what team member roles will be.

Answer: C

NEW QUESTION 233
Several Sprints into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master? (Choose the best two answers.)

A. Wait to bring this up until the Sprint Retrospective.
B. Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers.
C. Bring the concern to the testers to improve how the Product is verified.
D. Explain to the Product Owner that it is up to the Developers to decide on acceptable quality standards.
E. Coach the Product Owner on how to talk with the Developers about this concern.

Answer: BC

NEW QUESTION 237
How often should Development Team membership change?

A. As needed, while taking into account a short term reduction in productivity.
B. Never, because it reduces productivity.
C. As needed, with no special allowance for changes in productivity.
D. Every Sprint to promote shared learning.

Answer: A

NEW QUESTION 239
Cross-functional teams are optimized to work on one technical layer of a system only (e.g. GUI, database, middle tier, interfaces).

A. True
B. False

Answer: B

NEW QUESTION 241
The Sprint Review is mainly an inspect and adapt opportunity for which group?

A. The Development Team and stakeholders.
B. The Product Owner and Development Team.
C. The Scrum Team and stakeholders.
D. The Product Owner and management.
E. The Development Team and management.
F. The Product Owner and stakeholders.

Answer: C

NEW QUESTION 244
For the purpose of transparency, when does Scrum say a new increment of working software must be available?

A. After the acceptance testing phase.
B. Before the release Sprint.
C. Every 3 Sprints.
D. At the end of every Sprint.
E. When the Product Owner asks to create one.

Answer: D

NEW QUESTION 249
How do you know that a Scrum Team is cross-functional? (Choose the best answer.)

A. Scrum Team has all the skills to create an increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Scrum Team.
D. Every member of the Scrum Team is able to perform every task.

Answer: A

NEW QUESTION 250
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