

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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NEW QUESTION 1

- (Topic 1)

Identify the missing words in the following sentence. During the Initiating a Project process the [?] before a project is authorized.

- A. minimum necessary is done to decide if a project is worthwhile
- B. aim is to establish sound foundations to achieve a successful project
- C. Project Brief is assembled and approved
- D. project approach appropriate for delivering a project is selected

Answer: B

NEW QUESTION 2

- (Topic 1)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 3

- (Topic 1)

Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Product Description

Answer: B

NEW QUESTION 4

- (Topic 1)

Where should a Team Manager look for information on the quality required for a product?

- A. Project Initiation Documentation
- B. Product Description
- C. Team Plan
- D. Quality Management Strategy

Answer: B

NEW QUESTION 5

- (Topic 1)

Upon what environment is PRINCE2 based?

- A. Operational
- B. Configuration
- C. Programme
- D. Customer/supplier

Answer: D

NEW QUESTION 6

- (Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Answer: B

NEW QUESTION 7

- (Topic 1)

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

- A. Only 1 is true

- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 8

- (Topic 1)

Which is a task of product-based planning?

- A. Design the plan
- B. Create the product flow diagram
- C. Analyze the risks
- D. Prepare the schedule

Answer: B

NEW QUESTION 9

- (Topic 1)

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

Answer: C

NEW QUESTION 10

- (Topic 1)

Which is an objective of the quality review technique?

- A. To baseline a product
- B. To provide a common understanding of what products a project will create
- C. To define the quality methods required within a project
- D. To determine the quality responsibilities of a project team

Answer: A

NEW QUESTION 10

- (Topic 1)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 11

- (Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

NEW QUESTION 15

- (Topic 1)

Which may be funded from a risk budget?

- A. Corrections due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the Risk Management Strategy

Answer: C

NEW QUESTION 18

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 20

- (Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Answer: B

NEW QUESTION 23

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication
- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

Answer: A

NEW QUESTION 26

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

Answer: C

NEW QUESTION 28

- (Topic 1)

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. End Stage Report
- C. Lessons Report
- D. Exception Plan

Answer: A

NEW QUESTION 33

- (Topic 1)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: C

NEW QUESTION 38

- (Topic 1)

Who is the key project decision-maker in the project management team?

- A. Corporate management
- B. Executive
- C. Change Authority
- D. Project Manager

Answer: B

NEW QUESTION 42

- (Topic 1)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Answer: A

NEW QUESTION 45

- (Topic 1)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: C

NEW QUESTION 49

- (Topic 1)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Answer: B

NEW QUESTION 54

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and TeamManager
- D. Team Manager and external supplier

Answer: C

NEW QUESTION 57

- (Topic 1)

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Answer: D

NEW QUESTION 60

- (Topic 1)

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

Answer: B

NEW QUESTION 62

- (Topic 1)

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
- B. Project Brief
- C. Highlight Report
- D. Checkpoint Report

Answer: C

NEW QUESTION 65

- (Topic 1)

Which is a purpose of quality planning?

- A. Define the structure of the project management team
- B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- C. Document approval records for those project products that have met their quality criteria
- D. Produce the Project Plan with resource and schedule information

Answer: B

NEW QUESTION 70

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

Answer: D

NEW QUESTION 74

- (Topic 1)

Which role is responsible for the management of a risk assigned to it?

- A. ProjectSupport
- B. Risk owner
- C. Risk actionee
- D. Project Assurance

Answer: B

NEW QUESTION 76

- (Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a projectmanagement team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 78

- (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Answer: C

NEW QUESTION 81

- (Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Answer: D

NEW QUESTION 84

- (Topic 1)

What is defined as a temporary organization that is created for the purpose of delivering one or more business products?

- A. Corporate or programme management
- B. A project
- C. A product breakdown structure
- D. A user group

Answer: B

NEW QUESTION 85

- (Topic 1)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Answer: B

NEW QUESTION 90

- (Topic 1)

Which is a purpose of the Business Case theme?

- A. Identify which role is responsible for producing the Business Case
- B. Identify the project's outputs
- C. Establish the controls to manage changes that may impact the project benefits
- D. Establish a viable investment proposition

Answer: D

NEW QUESTION 91

- (Topic 1)

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

- A. Progress
- B. Plans
- C. Organization
- D. Business Case

Answer: C

NEW QUESTION 95

- (Topic 1)

Which is a responsibility of the managing level within the project management team?

- A. Set project tolerances
- B. Approve stage completion
- C. Ensure that the products are produced within the constraints agreed with the Project Board
- D. Appoint the project management team

Answer: C

NEW QUESTION 98

- (Topic 1)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Answer: D

NEW QUESTION 102

- (Topic 1)

Which is a purpose of the Project Product Description?

- A. Define the key responsibilities for delivering product quality
- B. Provide information about the state of products
- C. Define the quality anticipated by the customer
- D. Provide product cost input to the Business Case

Answer: C

NEW QUESTION 106

- (Topic 1)

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

Answer: C

NEW QUESTION 109

- (Topic 1)

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 113

- (Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 118

- (Topic 1)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Answer: C

NEW QUESTION 120

- (Topic 1)

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/programme management
- D. Senior Supplier

Answer: C

NEW QUESTION 121

- (Topic 1)

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

Answer: C

NEW QUESTION 123

- (Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: B

NEW QUESTION 124

- (Topic 1)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

NEW QUESTION 125

- (Topic 1)

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Answer: B

NEW QUESTION 127

- (Topic 1)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 128

- (Topic 1)

Which of the following is NOT an event-driven control?

- A. Project mandate
- B. Checkpoint Report
- C. Exception Report
- D. End of a stage

Answer: B

NEW QUESTION 132

- (Topic 1)

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

Answer: D

NEW QUESTION 137

- (Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C

NEW QUESTION 138

- (Topic 1)

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Plans
- C. Progress
- D. Quality

Answer: C

NEW QUESTION 141

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

Answer: B

NEW QUESTION 144

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Supplier groups

Answer: C

NEW QUESTION 145

- (Topic 2)

Which role is responsible for specifying the project benefits?

- A. Corporate or programme management
- B. Executive
- C. Senior User(s)
- D. Project Manager

Answer: C

NEW QUESTION 149

- (Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 151

- (Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B

NEW QUESTION 155

- (Topic 2)

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Is an optional role for a PRINCE2 project
- C. Produces Checkpoint Reports for the Project Manager
- D. Can be combined with the Project Assurance role

Answer: A

NEW QUESTION 156

- (Topic 2)

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register
- C. Product Description
- D. Project Product Description

Answer:

C

NEW QUESTION 161

- (Topic 2)

Which of the following take place before the initiation of a project?

1. Appoint the Executive
2. Capture requirements
3. Develop the Project Brief
4. Develop the detailed Business Case

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: A

NEW QUESTION 162

- (Topic 2)

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The preference of the Project Manager
- B. Having insufficient authority to perform the role
- C. Having insufficient time to perform the role
- D. The need to involve key stakeholders on the project management team

Answer: C

NEW QUESTION 167

- (Topic 2)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Answer: B

NEW QUESTION 170

- (Topic 2)

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. A substantial amount of the project budget is to be spent
- B. More human resources are required than in other stages
- C. The risk is lower
- D. No changes to the project management team are envisaged

Answer: C

NEW QUESTION 172

- (Topic 2)

What product identifies the management stages and other major control points in a project?

- A. Business Case
- B. Project Plan
- C. Work Package
- D. Project Brief

Answer: B

NEW QUESTION 175

- (Topic 2)

Which is NOT a PRINCE2 principle?

- A. Learn from experience
- B. Customer/supplier environment
- C. Defined roles and responsibilities
- D. Continued business justification

Answer: B

NEW QUESTION 178

- (Topic 2)

Which statement is true for ALL project stakeholders?

- A. Internal to the corporate organization
- B. May either affect or be affected by the project
- C. Review the Communication Management Strategy
- D. Support the project

Answer: B

NEW QUESTION 179

- (Topic 2)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 180

- (Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Answer: D

NEW QUESTION 183

- (Topic 2)

What product forms the contract between the Project Board and the Project Manager?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Plan

Answer: B

NEW QUESTION 187

- (Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 190

- (Topic 2)

Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

- A. Those that have been completed, but have NOT been quality checked
- B. Those that have been broken down into sub-products
- C. Those to be created outside the scope of the project
- D. Those dependent on more than one other product

Answer: C

NEW QUESTION 191

- (Topic 2)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Answer: C

NEW QUESTION 196

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

Answer: A

NEW QUESTION 198

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

Answer: C

NEW QUESTION 203

- (Topic 2)

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. producing an achievable Project Plan
- B. preventing poorly-conceived projects from ever being initiated
- C. obtaining approval from all stakeholders
- D. setting up the required project controls

Answer: B

NEW QUESTION 207

- (Topic 2)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 212

- (Topic 2)

Which is a true statement about management stages and technical stages?

- A. Technical stages can overlap but management stages CANNOT
- B. Management stages are the responsibility of the Project Manager, technical stages are NOT
- C. Technical stages create products, management stages do NOT
- D. Management stages require quality control, technical stages do NOT

Answer: A

NEW QUESTION 215

- (Topic 2)

Which of the following are objectives of the Directing a Project process?

1. Ensure corporate or programme management has an interface to a project
2. Ensure that work on products allocated to a team is authorized
3. Ensure there is authority to initiate a project
4. Ensure that a project remains viable

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: C

NEW QUESTION 216

- (Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy

D. Quality Register

Answer: B

NEW QUESTION 221

- (Topic 2)

What is a purpose of a Benefits Review Plan?

- A. Provide information regarding unfinished work to the group which will support the project's products in their operational life
- B. Give a detailed analysis of only those benefits that were realized before the project closed
- C. Document the justification for undertaking the project, based on the estimated costs versus the anticipated benefits
- D. Provide details of the time and effort needed to carry out the planned benefits reviews

Answer: D

NEW QUESTION 224

- (Topic 2)

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Directing a Project
- B. Initiating a Project
- C. Managing Product Delivery
- D. Starting up a Project

Answer: B

NEW QUESTION 228

- (Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A

NEW QUESTION 230

- (Topic 2)

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

Answer: B

NEW QUESTION 235

- (Topic 2)

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

Answer: C

NEW QUESTION 240

- (Topic 2)

Which statement about risks is FALSE?

- A. A risk that could have a positive impact on a project's objectives is known as an opportunity
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Answer: C

NEW QUESTION 243

- (Topic 2)

If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

- A. Corporate management
- B. Project Board
- C. Project Assurance
- D. Project Manager

Answer: D

NEW QUESTION 246

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

Answer: A

NEW QUESTION 247

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

Answer: A

NEW QUESTION 248

- (Topic 2)

Which is a purpose of an Exception Plan?

- A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
- B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
- C. Identify the actions required to recover from the effect of a tolerance deviation
- D. Define the changes which are within the scope of the change budget

Answer: C

NEW QUESTION 249

- (Topic 2)

What do acceptance criteria identify?

- A. The approach that will be used to prove whether the project's products have been completed
- B. A measureable improvement resulting from a project outcome
- C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
- D. The project controls set up during the process Initiating a Project

Answer: C

NEW QUESTION 250

- (Topic 2)

Which is a PRINCE2 time-driven control?

- A. End Stage Report
- B. Project Brief
- C. Project Initiation Documentation
- D. Checkpoint Report

Answer: D

NEW QUESTION 253

- (Topic 2)

Which is a purpose of a Configuration Management Strategy?

- A. Provide a record of each configuration item and any important relationships between them
- B. Define how the products and their versions will be identified
- C. Define whether a project will use a risk budget
- D. Identify who will set up the Quality Register

Answer: B

NEW QUESTION 258

- (Topic 3)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: A

NEW QUESTION 259

- (Topic 3)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. CommunicationManagement Strategy
- D. Project Product Description

Answer: A

NEW QUESTION 264

- (Topic 3)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B

NEW QUESTION 269

- (Topic 3)

Who does the Team Manager report to and take direction from?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: C

NEW QUESTION 272

- (Topic 3)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Answer: A

NEW QUESTION 276

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

Answer: B

NEW QUESTION 279

- (Topic 3)

Which is a purpose of an Issue Report?

- A. Provide the status of all issues in a Work Package
- B. Document an issue that needs to be handled formally
- C. Provide the status of all the issues in a stage
- D. Notify the Project Manager of all new issues in a Work Package

Answer: B

NEW QUESTION 280

- (Topic 3)

What do customer's quality expectations identify?

- A. Standards that must be used in order to meet the level of quality needed
- B. Skills required to develop the project product
- C. Measurable definitions of the attributes required for a set of products to be acceptable to the customer
- D. Reviewer names for each product

Answer: A

NEW QUESTION 282

- (Topic 3)

Which describes risk appetite?

- A. An organization's unique attitude towards risk-taking
- B. The risks to the expected benefits
- C. A common set of risk categories, risk scales and evaluation techniques
- D. The budget set aside for potential changes to the scope of the project

Answer: A

NEW QUESTION 286

- (Topic 3)

Which product is used by the Project Manager to authorize work?

- A. Team Plan
- B. Stage Plan
- C. Work Package
- D. Product Description

Answer: C

NEW QUESTION 289

- (Topic 3)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 294

- (Topic 3)

Which is NOT obtained from a product's Product Description?

- A. The product's quality criteria
- B. Who will approve the product
- C. The quality method to be used
- D. The development method to be used

Answer: D

NEW QUESTION 297

- (Topic 3)

Why does PRINCE2 recommend three different levels of plans?

- A. To cover initiation, specialist work and exception situations
- B. To provide appropriate detail to each of the different levels of management within the project
- C. As an allowance for initiation, product delivery and project closure
- D. To match the different aspects of the product-based planning technique

Answer: B

NEW QUESTION 302

- (Topic 3)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D

NEW QUESTION 306

- (Topic 3)

Which of the following describes a use of a Configuration Item Record?

- A. To record how changes to a product will be controlled
- B. To provide information on the approval procedure for the Work Package
- C. To record the history of a product
- D. To pass responsibility for the delivery of a product to a Team Manager

Answer: C

NEW QUESTION 310

- (Topic 3)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

NEW QUESTION 311

- (Topic 3)

Which is performed as part of the recommended risk management procedure?

- A. Allocation of a budget to investigate issues facing the project
- B. Review of risk management practices to ensure that they are performed effectively
- C. Sending of information about risks to the project to project stakeholders
- D. Resolution of conflicts between the project and the programme board

Answer: C

NEW QUESTION 312

- (Topic 3)

Identify the missing words in the following sentence.

Configuration management typically includes [?] as one of the five core activities.

- A. exception planning
- B. risk assessment
- C. stakeholder engagement
- D. status accounting

Answer: D

NEW QUESTION 313

- (Topic 4)

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Covers the day-to-day activities of the Project Manager
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

Answer: A

NEW QUESTION 315

- (Topic 4)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Answer: B

NEW QUESTION 320

- (Topic 4)

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

Answer: C

NEW QUESTION 321

- (Topic 4)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: D

NEW QUESTION 324

- (Topic 4)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: C

NEW QUESTION 328

- (Topic 4)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B

NEW QUESTION 331

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Quality inspection
- D. Preparation

Answer: C

NEW QUESTION 336

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C

NEW QUESTION 341

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 344

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected

D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 348

- (Topic 4)

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: C

NEW QUESTION 351

- (Topic 4)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

Answer: D

NEW QUESTION 354

- (Topic 4)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

Answer: C

NEW QUESTION 358

- (Topic 4)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Answer: B

NEW QUESTION 359

- (Topic 4)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 364

- (Topic 4)

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Answer: C

NEW QUESTION 366

- (Topic 4)

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Answer: B

NEW QUESTION 368

- (Topic 4)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: C

NEW QUESTION 371

- (Topic 4)

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Answer: C

NEW QUESTION 374

- (Topic 4)

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

Answer: C

NEW QUESTION 379

- (Topic 4)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Answer: B

NEW QUESTION 380

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

Answer: A

NEW QUESTION 382

- (Topic 4)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Answer: C

NEW QUESTION 385

- (Topic 4)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 390

- (Topic 4)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C

NEW QUESTION 391

- (Topic 4)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

NEW QUESTION 394

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 398

- (Topic 4)

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Answer: B

NEW QUESTION 402

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