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Exam Questions COBIT-2019

COBIT 2019 Foundation



NEW QUESTION 1

Time-to-market is a market that is directly related to which of the following enterprise goals?

- A. Optimization of internal business process functionality
- B. Portfolio of competitive products and services
- C. Managed digital transformation programs

Answer: B

NEW QUESTION 2

Which of the following COBIT organizational structure roles fulfills the practice and creates the intended outcome?

- A. Accountable (A)
- B. Responsible (R)
- C. Consulted (C)

Answer: B

NEW QUESTION 3

Which of the following benefits derived from the use of COBIT is PRIMARILY associated with an external stakeholder?

- A. COBIT provides guidance on how to organize and monitor the performance of I&T across the enterprise.
- B. COBIT helps to manage the dependency on the use of external service providers.
- C. COBIT helps to ensure compliance with applicable rules and regulations.

Answer: A

NEW QUESTION 4

What is the focus of an enterprise that has a cost leadership strategy design factor?

- A. Long-term cost optimization
- B. Medium-term cost equalization
- C. Short-term cost minimization

Answer: A

NEW QUESTION 5

Which of the following is MOST important to providing trust in operations, confidence in the achievement of enterprise objectives, and an adequate understanding of residual risk?

- A. A continuity of operations response plan
- B. A risk management framework
- C. A managed system of internal controls

Answer: C

NEW QUESTION 6

Which of the following is a principle of a proper governance framework?

- A. It should be based on a conceptual model.
- B. It should be independent of other standards, frameworks and regulations.
- C. It should be self-contained and not allow for the addition of new content.

Answer: A

NEW QUESTION 7

An enterprise that specializes in software development is designing a new IT governance system as part of a transition from traditional waterfall to a more agile approach. Which step in the design phase would this transition impact the MOST?

- A. Compliance requirements
- B. Implementation method
- C. Sourcing model

Answer: B

NEW QUESTION 8

The alignment goal "Delivery of I&T services in line with business requirements" is organized into which IT balanced scorecard (BSC) dimension?

- A. Customer
- B. Financial
- C. Internal

Answer: A

NEW QUESTION 9

Which of the following is a key component of a governance system?

- A. Performance metrics
- B. Processes
- C. Legal and regulatory requirements

Answer: B

NEW QUESTION 10

The design factor associated with a highly regulated enterprise is likely to attribute MORE importance to which of the following?

- A. Managed strategy and operations
- B. Documented work products and policies
- C. Understanding of the business by IT professionals

Answer: B

NEW QUESTION 10

Which of the following MUST be done before an enterprise can determine performance measures for a process improvement initiative?

- A. Perform a process risk assessment
- B. Calculate return on investment (ROI)
- C. Conduct a capabilities assessment

Answer: A

NEW QUESTION 14

COBIT defines stakeholder value creation as which of the following?

- A. Realization of benefits at a controlled resource cost while controlling risk
- B. Realization of benefits at an optimal resource cost while optimizing risk
- C. Realization of benefits at a reduced resource cost while mitigating risk

Answer: C

NEW QUESTION 16

Which of the following BEST enables an enterprise to maximize value from the use of I&T?

- A. A clearly defined I&T management structure
- B. An actionable strategy and governance system
- C. Well-documented and monitored business processes

Answer: B

Explanation:

To create value, the enterprise must balance benefits, risk, and resources, and develop an actionable strategy and governance system.

NEW QUESTION 18

Which of the following governance components is ESSENTIAL for effective decision making?

- A. People, skills and competencies
- B. Processes
- C. Organizational structures

Answer: A

Explanation:

Decision-making relies on logic and communicative rationality, aligning people based upon a logical progression from premises to conclusion.

NEW QUESTION 19

The different levels of involvement associated with roles and organizational structure are PRIMARILY divided into:

- A. governance and management levels.
- B. responsibility and accountability levels.
- C. operational and practitioner levels.

Answer: B

NEW QUESTION 24

According to Capability Maturity Model Integration (CMMI), which of the following BEST describes Level 2 within the five maturity levels for processes?

- A. The process achieves its purpose through the application of a basic, yet complete, set of activities that can be characterized as performed.

- B. The process achieves its purpose in a much more organized way using organizational assets, and processes are typically well defined.
- C. The process more or less achieves its purpose through the application of an incomplete set of activities that can be characterized as intuitive and not very organized.

Answer: A

NEW QUESTION 25

Which of the following BEST describes the “managed innovation” management objective of the COBIT core model?

- A. Optimize available IT capabilities to support the IT strategy and roadmap.
- B. Achieve competitive advantage, improve customer experience and improve operational effectiveness.
- C. Support the digital transformation strategy of the organization and deliver the desired value.

Answer: B

NEW QUESTION 26

Which of the following is the MOST essential attribute of the highest process capability level (Level 5)?

- A. Pursuit of continuous improvement
- B. Full achievement of the process’s purpose
- C. Quantitative performance measures

Answer: A

NEW QUESTION 29

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