

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Exam Topic 2)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Answer: B

NEW QUESTION 2

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 3

- (Exam Topic 2)

Which management level should approve a course of action if project-level tolerance is exceeded?

- A. Corporate, programme management or the customer
- B. Project board
- C. Project manager
- D. Team manager

Answer: A

NEW QUESTION 4

- (Exam Topic 2)

Which is a purpose of a lessons log?

- A. To record any lessons that are raised in checkpoint reports
- B. To document that corrective action is being taken
- C. To escalate lessons to the project board
- D. To raise improvements with project assurance

Answer: A

Explanation:

Reference <https://mplaza.pm/prince2-lessons-log-template/>

NEW QUESTION 5

- (Exam Topic 2)

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

Answer: C

NEW QUESTION 6

- (Exam Topic 2)

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

Answer: C

Explanation:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

NEW QUESTION 7

- (Exam Topic 2)

How should the "managing a stage boundary" process be used towards the end of a project's final delivery stage?

- A. To plan the activities of the closing a project' process
- B. To implement any exception plan requests from the project board
- C. To create a benefits management approach for corporate, programme management or the customer
- D. To review an issue received from a team manager

Answer: A

NEW QUESTION 8

- (Exam Topic 2)

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

Answer: B

Explanation:

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

NEW QUESTION 9

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 10

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 10

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

Answer: D

NEW QUESTION 15

- (Exam Topic 2)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: C

NEW QUESTION 20

- (Exam Topic 2)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

Answer:

D

NEW QUESTION 24

- (Exam Topic 2)

The application of which principle helps to define what should be included in a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Answer: C

NEW QUESTION 27

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: C

NEW QUESTION 32

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

Answer: B

Explanation:

Reference:

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

NEW QUESTION 33

- (Exam Topic 2)

Which are purposes of the 'directing a project' process?

- * 1. To enable the project board to be accountable for a project's success by making key decisions
- * 2. To enable the project board to authorize work packages
- * 3. To enable the project board to prepare the communication management approach
- * 4. To enable the project board to exercise overall control of a project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

NEW QUESTION 37

- (Exam Topic 2)

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

Answer: D

Explanation:

Reference <https://www.prince2.com/uk/prince2-processes>

NEW QUESTION 40

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

Answer: B

NEW QUESTION 45

- (Exam Topic 2)

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

Answer: A

NEW QUESTION 50

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

Answer: A

Explanation:

Reference
http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION 55

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Answer: B

NEW QUESTION 58

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 63

- (Exam Topic 2)

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Answer: D

Explanation:

Reference
http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION 68

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'starting up a project' process is triggered when a [?] is available.

- A. project business case
- B. project mandate
- C. stage plan
- D. work package

Answer: B

NEW QUESTION 70

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B

Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION 75

- (Exam Topic 2)

When is the 'managing a stage boundary' process used?

- A. Immediately alter the project board has authorized the previous stage
- B. Immediately after the project board has authorized the next stage
- C. Near the end of each stage
- D. Near the end of delivery stages

Answer: D

NEW QUESTION 76

- (Exam Topic 2)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Answer: B

NEW QUESTION 79

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION 82

- (Exam Topic 2)

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D

Explanation:

Reference

http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION 86

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- * 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- * 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 87

- (Exam Topic 2)

Which process is used by the project board to respond to on exception report?

- A. Controlling a stage
- B. Managing a stage boundary
- C. Managing product delivery
- D. Directing a project

Answer: D

NEW QUESTION 89

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 93

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 97

- (Exam Topic 2)

Which are objectives of the 'managing a stage boundary' process?

- * 1. To control the link between the people managing the project and the people producing the products
- * 2. To approve requests for change received during the completed stage
- * 3. To provide information to the project board on the performance of the current stage
- * 4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

Explanation:

Reference

http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 98

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: B

Explanation:

Reference
<http://prince2.wiki/Quality>

NEW QUESTION 101

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D

Explanation:

Reference
http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION 102

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 103

- (Exam Topic 2)

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

Answer: C

NEW QUESTION 104

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: C

Explanation:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION 105

- (Exam Topic 2)

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

Answer: B

NEW QUESTION 109

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

Answer: B

NEW QUESTION 111

- (Exam Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Answer: B

NEW QUESTION 114

- (Exam Topic 2)

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

Answer: C

Explanation:

Reference:

http://prince2.wiki/Organization#Project_Board

NEW QUESTION 119

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B

Explanation:

Reference

http://prince2.wiki/Project_Manager

NEW QUESTION 123

- (Exam Topic 2)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Answer: B

NEW QUESTION 125

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

Answer: B

NEW QUESTION 127

- (Exam Topic 2)

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: C

NEW QUESTION 129

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To review the success of the project at the end of a management stage
- B. To agree work package acceptance and delivery requirements
- C. To produce regular highlight reports for the project board
- D. To re-plan the current stage and the project when requested

Answer: C

NEW QUESTION 132

- (Exam Topic 2)

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

NEW QUESTION 137

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: B

Explanation:

Reference

http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION 142

- (Exam Topic 2)

Which statements about quality assurance and project assurance are CORRECT?

- * 1. They are both independent of the project manager
- * 2. They are both the responsibility of the project board
- * 3. They are both independent from the project management team
- * 4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

NEW QUESTION 144

- (Exam Topic 2)

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

Answer: A

NEW QUESTION 149

- (Exam Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A

NEW QUESTION 154

- (Exam Topic 2)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Answer: C

NEW QUESTION 158

- (Exam Topic 2)

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [?] of a project.

- A. delivery step
- B. benefit
- C. delivery stage
- D. team plan

Answer: C

NEW QUESTION 161

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

Answer: C

NEW QUESTION 162

- (Exam Topic 1)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D

NEW QUESTION 166

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 169

- (Exam Topic 1)

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: C

NEW QUESTION 174

- (Exam Topic 1)

Which of the following statements about the Closing a Project process are true?

- * 1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
- * 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 176

- (Exam Topic 1)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B

NEW QUESTION 181

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 185

- (Exam Topic 1)

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Answer: C

NEW QUESTION 190

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 193

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 198

- (Exam Topic 1)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Answer: B

NEW QUESTION 199

- (Exam Topic 1)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Answer: C

NEW QUESTION 203

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Answer: C

NEW QUESTION 204

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Answer: B

NEW QUESTION 208

- (Exam Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Answer: B

NEW QUESTION 213

- (Exam Topic 1)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

NEW QUESTION 217

- (Exam Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Answer: B

NEW QUESTION 220

- (Exam Topic 1)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 225

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 226

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Answer: A

NEW QUESTION 231

- (Exam Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- * 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
- * 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 236

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