

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Exam Topic 2)

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability
- D. By representing best practice

Answer: D

NEW QUESTION 2

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To ensure the project has a sound basis before asking the project board to authorize the project
- B. To authorize the stage plan for the next management stage of the project
- C. To establish a contract between the project management team and the commissioning organization
- D. To ensure that prerequisites are in place before starting the project

Answer: A

NEW QUESTION 3

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

Answer: B

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 4

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 5

- (Exam Topic 2)

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Answer: A

NEW QUESTION 6

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Answer: B

NEW QUESTION 7

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

Answer: C

Explanation:

Reference
http://prince2.wiki/Define_roles_and_responsibilities

NEW QUESTION 8

- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

Answer: B

Explanation:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

NEW QUESTION 9

- (Exam Topic 2)

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

Answer: D

NEW QUESTION 10

- (Exam Topic 2)

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

Answer: C

NEW QUESTION 10

- (Exam Topic 2)

Which are benefits of using PRINCE2?

- * 1. It removes the need for activity-based planning
- * 2. It promotes learning and continuous improvement
- * 3. It can be applied to any type of project
- * 4. It defines specific leadership and other interpersonal skills required

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B

Explanation:

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

NEW QUESTION 15

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B

Explanation:

Reference <http://prince2.wiki/Plans>

NEW QUESTION 17

- (Exam Topic 2)

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

- A. Defined acceptance criteria
- B. the PRINCE2 principles
- C. the terminology used
- D. the number of themes applied

Answer: D

NEW QUESTION 18

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

Answer: A

NEW QUESTION 22

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: A

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

NEW QUESTION 25

- (Exam Topic 2)

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Controlling a stage
- C. Directing a project
- D. Managing a stage boundary

Answer: C

NEW QUESTION 29

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: C

Explanation:

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION 34

- (Exam Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Answer: D

NEW QUESTION 39

- (Exam Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 40

- (Exam Topic 2)

Which action should the project manager take during the 'assessing issues' step?

- A. Create an exception plan for project board approval
- B. Gain project board feedback on the Issue priority
- C. Consider the impact of alternative options for resolution
- D. Determine the initial priority of the issue that has been raised

Answer: D

NEW QUESTION 44

- (Exam Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 45

- (Exam Topic 2)

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

Answer: B

Explanation:

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

NEW QUESTION 48

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: C

NEW QUESTION 53

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 55

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory

D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 60

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION 61

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

Answer: D

NEW QUESTION 64

- (Exam Topic 2)

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Answer: A

NEW QUESTION 67

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

Answer: D

NEW QUESTION 69

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: A

NEW QUESTION 71

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 72

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: C

NEW QUESTION 76

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B

NEW QUESTION 78

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

Answer: A

Explanation:

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

NEW QUESTION 83

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Answer: B

NEW QUESTION 88

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

Answer: A

Explanation:

Reference

http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION 91

- (Exam Topic 2)

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Answer: C

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

NEW QUESTION 96

- (Exam Topic 2)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Answer: D

NEW QUESTION 100

- (Exam Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Answer: C

NEW QUESTION 101

- (Exam Topic 2)

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

Answer: A

Explanation:

Reference

http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

NEW QUESTION 103

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

Answer: B

NEW QUESTION 105

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 109

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

Answer: B

NEW QUESTION 112

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively

- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION 113

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B

Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION 114

- (Exam Topic 2)

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

Answer: D

Explanation:

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

NEW QUESTION 117

- (Exam Topic 2)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Answer: D

NEW QUESTION 119

- (Exam Topic 2)

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION 120

- (Exam Topic 2)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Answer: B

NEW QUESTION 122

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION 124

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A

Explanation:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION 125

- (Exam Topic 2)

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D

Explanation:

Reference

http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION 127

- (Exam Topic 2)

How are team managers involved in tailoring PRINCE2 suit the project?

- A. Team managers are accountable for the tailoring of the work packages
- B. Team managers may advice on tailoring to improve the management of work packages
- C. Team managers should not be involved in tailoring PRINCE2
- D. Team managers should document the tailoring of the work packages

Answer: B

NEW QUESTION 130

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- * 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- * 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 133

- (Exam Topic 2)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 137

- (Exam Topic 2)

Which are advantages of a clear end to a project?

- * 1. No further costs will be incurred by the project
- * 2. Project products will be transferred to operations and support
- * 3. All benefits will have been achieved
- * 4. The project brief will be re-baselined

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: A

Explanation:

Reference

http://prince2.wiki/Closing_a_Project

NEW QUESTION 140

- (Exam Topic 2)

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

Answer: D

NEW QUESTION 145

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Answer: D

Explanation:

Reference

http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 150

- (Exam Topic 2)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: C

NEW QUESTION 151

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D

Explanation:

Reference

http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION 152

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 156

- (Exam Topic 2)

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

Answer: A

Explanation:

Reference

http://prince2.wiki/Starting_Up_a_Project#Activities

NEW QUESTION 157

- (Exam Topic 2)

Which are purposes of the quality theme?

- * 1. To implement continuous improvement during the project
- * 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
- * 3. To ensure that the project is desirable and achievable
- * 4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

NEW QUESTION 162

- (Exam Topic 2)

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

Answer: C

NEW QUESTION 164

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 167

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer:

C

Explanation:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION 170

- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C

Explanation:

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION 171

- (Exam Topic 2)

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

Answer: C

Explanation:

Reference:

http://prince2.wiki/Controlling_a_Stage

NEW QUESTION 173

- (Exam Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Answer: B

NEW QUESTION 174

- (Exam Topic 2)

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

Answer: D

NEW QUESTION 176

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Answer: B

NEW QUESTION 177

- (Exam Topic 2)

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources

- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION 182

- (Exam Topic 2)

Which is a minimum requirement for applying the change theme?

- A. To identify whether an issue affects the continuation of the project
- B. To ensure each change is managed as an exception
- C. To produce a breakdown of the products to be produced
- D. To tailor all changes to improve the quality of the project

Answer: B

NEW QUESTION 185

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 189

- (Exam Topic 2)

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

Answer: C

Explanation:

Reference:

http://prince2.wiki/Organization#Project_Board

NEW QUESTION 191

- (Exam Topic 2)

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Activity-based planning
- B. Product-based planning
- C. Agile
- D. Risk management

Answer: B

NEW QUESTION 195

- (Exam Topic 2)

What is established during the 'initiating a project' process?

- A. The agreed protect acceptance criteria
- B. The need for a configuration library
- C. A plan for the work or project initiation
- D. An understanding of the project's funding

Answer: A

NEW QUESTION 200

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

Answer: B

NEW QUESTION 201

- (Exam Topic 2)

Which role represents the stakeholders who will operate the project's products after the project is complete?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project manager

Answer: B

Explanation:

Reference

<http://p2.tech-academy.co.uk/organisation/>

NEW QUESTION 204

- (Exam Topic 2)

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: B

Explanation:

Reference

http://prince2.wiki/Business_Case

NEW QUESTION 209

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To review the success of the project at the end of a management stage
- B. To agree work package acceptance and delivery requirements
- C. To produce regular highlight reports for the project board
- D. To re-plan the current stage and the project when requested

Answer: C

NEW QUESTION 212

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To establish how the project will ensure that all products created meet their requirements
- B. To establish baselines against which any changes to products can be assessed
- C. To identify all the products of the project to ensure the scope has been adequately defined
- D. To determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 217

- (Exam Topic 2)

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Answer: B

NEW QUESTION 220

- (Exam Topic 2)

What is a risk actionee responsible for?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

Answer: D

NEW QUESTION 223

- (Exam Topic 2)

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

Answer: B

NEW QUESTION 227

- (Exam Topic 2)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Answer: C

NEW QUESTION 228

- (Exam Topic 2)

What is the result of the change derived from using the project's product?

- A. Benefit
- B. Dis-benefit
- C. Outcome
- D. Output

Answer: C

NEW QUESTION 232

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 234

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 237

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Answer: C

NEW QUESTION 241

- (Exam Topic 1)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer

- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Answer: B

NEW QUESTION 244

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 245

- (Exam Topic 1)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: C

NEW QUESTION 247

- (Exam Topic 1)

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

Answer: A

NEW QUESTION 249

- (Exam Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Answer: C

NEW QUESTION 252

- (Exam Topic 1)

Why is the Initiating a Project process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

NEW QUESTION 253

- (Exam Topic 1)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B

NEW QUESTION 258

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 261

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 263

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Answer: C

NEW QUESTION 268

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C

NEW QUESTION 269

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

Answer: C

NEW QUESTION 273

- (Exam Topic 1)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B

NEW QUESTION 277

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Answer: C

NEW QUESTION 281

- (Exam Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Answer: B

NEW QUESTION 285

- (Exam Topic 1)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

Answer: C

NEW QUESTION 288

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Answer: A

NEW QUESTION 293

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