PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

NEW QUESTION 1
- (Exam Topic 2)
Which is a purpose of the 'initiating a project' process?

A. To ensure the project has a sound basis before asking the project board to authorize the project
B. To authorize the stage plan for the next management stage of the project
C. To establish a contract between the project management team and the commissioning organization
D. To ensure that prerequisites are in place before starting the project

Answer: A

NEW QUESTION 2
- (Exam Topic 2)
Within which integrated element does PRINCE2 set minimum requirements?

A. Themes
B. Processes
C. Principles
D. Project environment

Answer: A

NEW QUESTION 3
- (Exam Topic 2)
Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

A. Manage by stages
B. Manage by exception
C. Continued business justification
D. Learn from experience

Answer: B

NEW QUESTION 4
- (Exam Topic 2)
How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

A. By providing a common understanding of the products required
B. By providing the tolerances for the project manager's objectives
C. By providing roles descriptions for the project management team
D. By providing the justification for the project

Answer: A

NEW QUESTION 5
- (Exam Topic 2)
Which is part of quality control?

A. Undertake quality reviews
B. Write Product Descriptions
C. Provide assurance that the project is being conducted properly
D. Document the customer's quality expectations

Answer: A

NEW QUESTION 6
- (Exam Topic 2)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

NEW QUESTION 7
- (Exam Topic 2)
Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage
B. Approve the next Stage Plan
C. Review and close any risks and issues identified during the previous stage
D. Control the link between the Project Manager and the Team Manager(s)

Answer: A

NEW QUESTION 8
- (Exam Topic 2)
Which management level should approve a course of action if project-level tolerance is exceeded?

A. Corporate, programme management or the customer
B. Project board
C. Project manager
D. Team manager

Answer: A

NEW QUESTION 9
- (Exam Topic 2)
Which is a purpose of the Risk theme?

A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
B. Establish a cost-effective procedure to identify, assess and control uncertainty
C. Establish mechanisms to control any unacceptable deviations from plan
D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

NEW QUESTION 10
- (Exam Topic 2)
Which is one of the six aspects of project performance to be managed?

A. Efficiency
B. Timescales
C. Estimate
D. Work

Answer: B

Explanation:

Reference
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION 10
- (Exam Topic 2)
Which is a purpose of a lessons log?

A. To record any lessons that are raised in checkpoint reports
B. To document that corrective action is being taken
C. To escalate lessons to the project board
D. To raise improvements with project assurance

Answer: A

Explanation:
Reference https://mplaza.pm/prince2-lessons-log-template/

NEW QUESTION 14
- (Exam Topic 2)
Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

A. Continued business justification
B. Defined roles and responsibilities
C. Manage by exception
D. Manage by stages

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_exception

NEW QUESTION 15
- (Exam Topic 2)
Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change

C. Organization
D. Quality

Answer: A

Explanation:
Reference https://www.whatisprince2.net/prince2-theme-progress.php

NEW QUESTION 18
- (Exam Topic 2)
Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

A. Business case
B. Plans
C. Change
D. Progress

Answer: A

NEW QUESTION 20
- (Exam Topic 2)
Which is an objective of the 'directing a project' process?

A. To tailor the project's products and roles so that the project suits the circumstances
B. To respond to the project mandate by starting up a project
C. To provide an interface between the project and corporate management
D. To ensure the stage products are delivered to the stated quality standards

Answer: C

Explanation:
Reference:
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ

NEW QUESTION 24
- (Exam Topic 2)
What is an advantage of applying the 'manage by stages' principle?

A. The PRINCE2 method can be used for any type of project
B. The project delivers benefits that are aligned with strategic objectives
C. The project has decision points so that it does not run on in an uncontrolled manner
D. Tolerances can be defined for delegated authority

Answer: C

NEW QUESTION 25
- (Exam Topic 2)
Which is part of quality control?

A. Undertaking quality reviews
B. Writing product descriptions
C. Providing assurance that the project is being conducted properly
D. Documenting the customer's quality expectations

Answer: A

Explanation:

Reference
http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION 30
- (Exam Topic 2)
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Answer: D

NEW QUESTION 32
- (Exam Topic 2)
Which action should the project manager take during the 'assessing issues' step?

A. Create an exception plan tor project board approval
B. Gain project board feedback on the Issue priority
C. Consider the impact of alternative options for resolution
D. Determine the initial priority of the issue that has been raised

Answer: D

NEW QUESTION 35

- (Exam Topic 2)
What is a goal of the 'implement' step within the recommended risk management procedure?

A. To prepare specific management responses to identified risks
B. To monitor the effectiveness of actioned risk responses
C. To estimate the risk to the project in terms of probability and impact
D. To communicate information related to the risks faced by the project

Answer: C

NEW QUESTION 39

- (Exam Topic 2)
What must be done for a project to be a PRINCE2 project?

A. The project must form part of a programme or portfolio
B. The project must meet the minimum requirements for applying the themes
C. The project must use the recommended approach to planning
D. The project roles must be combined wherever possible

Answer: A

NEW QUESTION 40

- (Exam Topic 2)
Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

A. Avoid
B. Reduce
C. Share
D. Transfer

Answer: C

NEW QUESTION 43

- (Exam Topic 2)
Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

A. a solution should be designed for
B. an issue should be created for
C. the agreed actions should be recorded for
D. the chair will approve the solution to

Answer: C

NEW QUESTION 46

- (Exam Topic 2)
What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place
B. the project board can delegate management of the project to team managers
C. The project can be authorized by the project manager on a stage by stage basis
D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 47

- (Exam Topic 2)
How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of theproject
B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
C. Initiation stage and at least one other management stage to cover the remainder of the project
D. Start up stage, initiation stage and a closing stage

Answer: C

NEW QUESTION 51

- (Exam Topic 2)

Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives
B. An event that has already occurred that the Project Manager must deal with immediately
C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C

NEW QUESTION 53
- (Exam Topic 2)
To meet the minimum requirements for applying the progress theme, what must be considered?

A. How lessons will be learned
B. How time-driven reports will be produced
C. Which management products will be baselined
D. Who is responsible for reporting on progress

Answer: B

Explanation:
Reference
http://prince2.wiki/Themes

NEW QUESTION 58
- (Exam Topic 2)
Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Answer: B

NEW QUESTION 60
- (Exam Topic 2)
Which activity is part of the recommended risk management procedure?

A. Allocating a budget to investigate issues
B. Reviewing risk management practices to ensure that they are performing effectively
C. Sending information to stakeholders about risks to the projects
D. Resolving conflicts between the project and the programme board

Answer: B

NEW QUESTION 65
- (Exam Topic 2)
Identify the missing words in the following sentence.
The 'managing a stage boundary' process should be executed [?] a management stage.

A. when a stage plan has been prepared for
B. at the beginning of
C. when all the delivery steps have been completed within
D. at, or close to the end of,

Answer: D

Explanation:
Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1

NEW QUESTION 67
- (Exam Topic 2)
How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Answer: D

NEW QUESTION 68
- (Exam Topic 2)
What must be produced to meet the minimum requirements for applying the change theme?

A. Documentation on the corrective action for an issue
B. Details of the decisions taken on all issues
C. Documentation on the version of each product
D. Details of the status of all products being produced

Answer: B

Explanation:
 Reference
http://prince2.wiki/Themes#Change_Theme

NEW QUESTION 71
- (Exam Topic 2)
Identify the missing words in the following sentence.
The project manager [?] for day-to-day management of the project.

A. and the project board are responsible
B. and the team manager(s) are accountable
C. has responsibility
D. decides who is responsible

Answer: C

Explanation:
 Reference
http://prince2.wiki/Directing_a_Project

NEW QUESTION 75
- (Exam Topic 2)
Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

A. Project brief
B. Project initiation documentation
C. Project mandate
D. Project product description

Answer: B

NEW QUESTION 77
- (Exam Topic 2)
Which statement about time-driven controls is CORRECT?

A. Time-driven controls are used for monitoring the progress of work packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An exception report is a time-driven control

Answer: A

Explanation:
 Reference
http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

NEW QUESTION 82
- (Exam Topic 2)
What is the first task of product-based planning?

A. Produce the Initiation Stage Plan
B. Write the Project Product Description
C. Identify dependencies
D. Create the product breakdown structure

Answer: B

NEW QUESTION 83
- (Exam Topic 2)
Which is a purpose of the change theme?

A. To prevent change to baselined products
B. To identify, assess and control any potential and approved changes to baselined products
C. To establish mechanisms to monitor and compare actual achievements against those planned
D. To assess and control uncertainty

Answer: B

Explanation:
Reference

https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme

NEW QUESTION 84
- (Exam Topic 2)
Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

Answer: B

Explanation:

Reference
http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/

NEW QUESTION 88
- (Exam Topic 2)
According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer
B. They should be used to create an alternative business case for the project
C. They should be transferred back to the project board to reassign
D. They should be used to deliver a reduction in the scope of the project

Answer: A

NEW QUESTION 90
- (Exam Topic 2)
Which is a purpose of a project brief?

A. To act as a base document which enables the project board to assess progress
B. To provide a sound basis for project initiation
C. To define how the achievement of the project's benefits can be measured
D. To provide a description of the means and frequency of communication

Answer: B

Explanation:
http://www.prince2how2.com/2014/12/prince2-project-brief-template.html

NEW QUESTION 94
- (Exam Topic 2)
Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description
C. Risk response
D. Risk status

Answer: C

NEW QUESTION 99
- (Exam Topic 2)
What is documented in the project plan to support the 'manage by exception' principle?

A. The project's tolerances for cost and time
B. A project product's quality criteria
C. The expected project benefits
D. Activities to mitigate project risks

Answer: A

NEW QUESTION 100
- (Exam Topic 2)
Which role is responsible for creating Checkpoint Reports?

A. Senior Supplier
B. Team Manager
C. Change Authority
D. Project Support

Answer: B

NEW QUESTION 102
- (Exam Topic 2)
Which are advantages of a clear end to a project?
* 1. No further costs will be incurred by the project
* 2. Project products will be transferred to operations and support
* 3. All benefits will have been achieved
* 4. The project brief will be re-baselined

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: A

Explanation:

Reference
http://prince2.wiki/Closing_a_Project

NEW QUESTION 105
- (Exam Topic 2)
According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

A. One
B. Two
C. Three
D. Six

Answer: C

Explanation:

Reference: https://p2.tech-academy.co.uk/organisation/

NEW QUESTION 107
- (Exam Topic 2)
According to the 'tailor to suit the project' principle, what is the basis for effective project management?

A. That the appropriate number and type of meetings are held
B. That the project is divided into an appropriate number of stages
C. That the appropriate information is provided to make decisions
D. That the project method relates to the project's environment

Answer: D

Explanation:

Reference
http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION 111
- (Exam Topic 2)
Who are considered as the stakeholders in a project?

A. Only those benefitting the project
B. Everyone in the corporate organization
C. Everyone involved in or affected by the project
D. Only those who are users of the products

Answer: C

NEW QUESTION 112
- (Exam Topic 2)
Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

A. themes
B. principles
C. processes
D. tolerances

Answer: D

NEW QUESTION 113
- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

A. After the executive has been appointed
B. When authorized by the corporate, programme management or the customer
C. Before work to start the project commences
D. When an organization produces its business plans

Answer: C

Explanation:

Reference:
http://prince2.wiki/Continued_business_justification

NEW QUESTION 114
- (Exam Topic 2)
Which describes an off-specification?

A. An interdependency between products that was previously unidentified
B. The addition of an improvement to a product description
C. A prototype demonstrating a possible design solution
D. The production of more than the defined quantity of a specialist product
E. That the right people are involved in appropriate roles

Answer: A

Explanation:
Reference https://www.prince2primer.com/prince2-change-control/

NEW QUESTION 116
- (Exam Topic 2)
What is an advantage of applying the 'learn from experience' principle?

A. It allows the project board to delegate cost tolerances to the project manager
B. It allows the project team to fully understand their roles and responsibilities
C. It allows the project manager to delegate time tolerances to the team managers
D. It allows the project team to identify improvements to be made during the project

Answer: D

NEW QUESTION 118
- (Exam Topic 2)
Which is a minimum requirement for applying the quality theme?

A. Appraisal methods of quality control must be carried out on products
B. A record must be kept of all the quality management activities that are planned
C. The quality review technique must be used when reviewing products
D. The quality management approach must align with corporate standards

Answer: B

NEW QUESTION 120
- (Exam Topic 2)
Which is a task of product-based planning?

A. Identify activities and dependencies
B. Write the Project Product Description
C. Prepare the Work Packages
D. Produce Product Status Accounts

Answer: B

NEW QUESTION 123
- (Exam Topic 2)
What theme estimates the cost of delivering the project?

A. Business Case
B. Change
C. Plans
D. Progress

Answer: C

NEW QUESTION 125
- (Exam Topic 2)
Which is an objective of the 'directing a project' process?

A. To review and approve a project mandate
B. To ensure corporate or programme management has an interface to the project
C. To define how risks, issues and changes will be managed
D. To obtain approval for completed products

Answer: B

Explanation:
Reference
http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION 130
- (Exam Topic 2)
How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

A. The work packages are defined by the team manager and supported by a team plan
B. the work packages provided by the project manager are agreed by the team manager
C. The team plans are checked by project assurance against the work packages
D. The stage plan covering the work packages is created with input from the team manager

Answer: B

NEW QUESTION 133
- (Exam Topic 2)
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Answer: D

NEW QUESTION 138
- (Exam Topic 2)
Identify the missing words in the following sentence.
When proposed changes [?], the change authority must refer the decision back to the project board.

A. are below the agreed change budget
B. are objected to by team members
C. are rejected by the change authority
D. exceed the agreed change budget

Answer: D

NEW QUESTION 140
- (Exam Topic 2)
Which is a purpose of the 'directing a project' process?

A. To exercise overall control over the project
B. To take corrective action to control risks and issues
C. To do the minimum in order to decide whether the project is feasible
D. To update the project plan before the next stage

Answer: A

Explanation:

Reference
http://prince2.wiki/Directing_a_Project#Purpose

NEW QUESTION 145
- (Exam Topic 2)
What should be recorded in a quality register?
* 1. Activities to ensure the products are fit for purpose
* 2. Identified threats and opportunities
* 3. Problems and concerns to be managed informally
* 4. Roles responsible for reviewing the project's products

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

NEW QUESTION 149

- (Exam Topic 2)
What should be implemented using a risk budget?
* 1. A request for change
* 2. A contingent plan
* 3. Actions to avoid a risk from occurring
* 4. Responses to dis-benefits

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: A

NEW QUESTION 152
- (Exam Topic 1)
Which is NOT a purpose of the Initiating a Project process?

A. Enable a Project Board decision about the commitment of resources to a project
B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
C. Establish solid foundations for a project
D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D

NEW QUESTION 157
- (Exam Topic 1)
What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Answer: A

NEW QUESTION 159
- (Exam Topic 1)
Which of the following statements about stakeholders are true?
* 1. Someone who thinks they will be affected by a project is a stakeholder on that project.
* 2. Stakeholders may be internal or external to the corporate organization.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 162
- (Exam Topic 1)
Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Answer: A

NEW QUESTION 165
- (Exam Topic 1)
What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 170
- (Exam Topic 1)
Which is a benefit of using PRINCE2?

A. Enables the management of projects as well as of 'business as usual' activities
B. Can be tailored by leaving out elements of the method for some projects

C. Can be applied to any type of project
D. Avoids the need to involve corporate or programme management

Answer: C

NEW QUESTION 173
- (Exam Topic 1)
Which characteristic distinguishes a project from regular business operations?

A. Produces benefits
B. Introduces business change
C. Manages stakeholders
D. Incurs cost

Answer: B

NEW QUESTION 177
- (Exam Topic 1)
Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Answer: B

NEW QUESTION 182
- (Exam Topic 1)
Which is the Issue Register NOT used for?

A. Capture external events that are impacting a stage
B. Record information about a deviation in stage tolerance
C. Capture any threats or opportunities that might have an impact on a stage
D. Record any problems identified when authorizing a Work Package

Answer: C

NEW QUESTION 185
- (Exam Topic 1)
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Answer: B

NEW QUESTION 188
- (Exam Topic 1)
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and Team Manager
D. Team Manager and external supplier

Answer: C

NEW QUESTION 189
- (Exam Topic 1)
In what process is the authorization to deliver the project's products given?

A. Starting up a Project
B. Initiating a Project
C. Managing a Stage Boundary
D. Directing a Project

Answer: D

NEW QUESTION 191
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